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A PUBLICATION FOR THE MEDICAL STAFF OF THE HOSPITAL OF CENTRAL CONNECTICUT

Access Health CT: Open for business

By Steven D. Hanks, M.D., MMM, FACP, executive vice president & chief medical officer of The Hospital of Central Connecticut



The prime feature of the Affordable Care Act was creation of insurance exchanges through which individuals or small employers will be able to purchase health insurance. Each state had the option of creating its own exchange or defaulting into a federal exchange. Connecticut was one of 19 states opting to create its own exchange, now known as Access Health CT and open for enrollment Oct. 1.

Access Health CT is governed by a 14-member board, chaired by Lieutenant Governor Nancy Wyman. The board consists of two appointees of the Governor, six legislative appointees, three voting ex officio members and three non-voting ex officio members. There are four board subcommittees (Audit, Finance, Human Resources and Strategy) and four advisory committees to ensure broad stakeholder input. These advisory committees include Consumer Experience and Outreach; Health Plan Benefits and Qualifications; Brokers, Agents and Navigators; and Small Business Health Plan Options. Information on meetings and schedules are available online at the Access Health CT website at www.ct.gov/hix/site/default.asp.

At the website, individuals or small employers looking to purchase health insurance through the exchange can find the plan offerings, including a comparative analysis, as well as a calculator to tell them whether or not they qualify for a subsidy discount or Medicaid enrollment. Although the employer mandate for participation was delayed by the administration, the individual mandate was not, so anyone who remains uninsured in 2014 will be subject to a tax penalty which escalates over time as indicated here:

Tax penalties for 2014–2016

2014: \$95 per person or 1 percent of household income, whichever is greater*

2015: \$325 per person or 2 percent of household income, whichever is greater*

2016: \$695 per person or 2.5 percent of household income, whichever is greater*

* The percentage penalty is imposed on gross household income over the federal income tax filing threshold. Certain people may not be subject to a penalty, such as those whose gaps in coverage are less than a continuous three-month period in a single year. In addition, the penalty may be subject to a cap.
(Information source: www.accesshealthct.com/)

To facilitate enrollment, Access Health CT is setting up six “storefront” offices where people can go for more information or to assist in enrollment. One of these offices will be located in downtown New Britain. In addition, Access Health CT has begun to educate providers so they will be able to direct patients where they can go with exchange-related questions. It is hoped that through this exchange, the number of uninsured in Connecticut will drop considerably.

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Cancer center construction to soon focus on interior construction

Construction of The Hospital of Central Connecticut's new \$40 million cancer center is on schedule, with current efforts aimed at making the building weather-tight before winter, when interior construction can continue. The cancer center is scheduled to open by early 2015.

On July 10, a traditional topping off ceremony was held at the construction site, marking placement of the last piece of steel into the center's top. The construction milestone was highlighted with remembrance of HOCC employee Pat Hamel, who died in May. Hamel was an HOCC construction coordinator and instrumental in finalizing the cancer center's design.

The nearly 70,000-square-foot state-of-the-art cancer center is being built on over nine acres on the New Britain/Plainville line. TBI Construction, LLC is building the cancer center. The center will consolidate outpatient services in one convenient location and allow for future expansion of cancer care.

It will include an atrium, will house the hospital's George Bray Cancer Center, the American Savings Foundation Radiation Therapy Treatment Center and related cancer services. A medical office building will be built adjacent to

the atrium and owned by The Tomasso Group. The cancer center will offer centralized care that will encompass all outpatient areas of cancer care — treatment, detection, prevention, support and research. HOCC provides advanced programs in breast, colon, gynecologic, lung, and prostate cancers.

The center will comprise diagnostic services like MRI and PET-CT scans (to be housed in medical office building); infusion (chemo) therapy; radiation therapy, including intensity modulated radiation therapy (IMRT), brachytherapy and Novalis radiosurgery; clinical research; genetic counseling and testing. The center will also include physician offices.

The hospital is launching a multi-million dollar fundraising campaign to help cover building and related costs. In addition to philanthropy, project support includes a state-funded \$5 million grant, part of which will go toward HOCC's oncology services.

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Medical Staff Campaign kicks off for new cancer center

The Hospital of Central Connecticut recently kicked off the Medical Staff Campaign for the new Cancer Center. The campaign, which officially launched last fall, has an overall fundraising goal of \$10 million, with \$3.5 million raised to date. The Medical Staff goal is \$750,000.

"Participation in the Campaign at any level is most important" says Akella Sarma, M.D., chief of Staff. This is the largest campaign in the hospital's history and support from the medical staff is critical."

This campaign will help the hospital achieve our vision for the new cancer center and also helps set the pace and inspire others to give to this effort, including employees, volunteers, grateful patients and the community, says Wendy Lux, executive director of Development.

Physicians are encouraged to create a meaningful legacy by taking advantage of special naming opportunities throughout the new Cancer Center. Gifts of any size can also be made to honor a special life or to recognize a family.

The Development Office has met with several physicians and is meeting with each division to discuss the campaign and seek support. Every gift is tax-deductible to the extent allowed by law and individual circumstances. Gifts can be pledged and payable up to five years. Payroll deduction is available and convenient for HOCC-employed physicians.

For more information, please call Wendy Lux in the Development Office at 860-224-5624 or email Wendy.Lux@hhchealth.org.

Unprecedented Cancer Alliance

Hartford HealthCare is first MSK Cancer Alliance member

On Sept. 17, Memorial Sloan-Kettering Cancer Center launched a transformative initiative to improve the quality of cancer care and the lives of cancer patients. Hartford HealthCare, a multi-hospital health care system in Connecticut, was selected as a pioneering member of the newly formed Memorial Sloan-Kettering Cancer Alliance.

The joint announcement, made in Hartford by leaders of the two organizations, came after year-long discussions resulting in a distinctive clinical and research partnership built to rapidly move innovative, evidence-based cancer care into the community setting and enable bi-directional learning across the institutions.

“For more than a century, Memorial Sloan-Kettering has delivered exceptional cancer care and generated the discoveries necessary to develop effective new treatments. Today, we recognize the need to do more,” said Craig Thompson, M.D., President and CEO of Memorial Sloan-Kettering Cancer Center. “Through the MSK Cancer Alliance—and in collaboration with Hartford HealthCare as a pioneering member—we are looking to create a new model to address the fundamental challenge of providing high-quality cancer care in a wider population of patients.”

“It’s an honor to be selected as the first partner of the MSK Cancer Alliance,” said Elliot Joseph, President and CEO of Hartford HealthCare. “Memorial Sloan-Kettering chose Hartford HealthCare because of our dedication to delivering high-quality, consistent care across the state and because of the proven expertise of our physicians and medical teams. This will save lives by bringing evidence-based, world-class standards to our entire provider network. We are proud to be the model on which the MSK Cancer Alliance will grow.”

The MSK Cancer Alliance is designed to enable an ongoing, “living, breathing” dynamic partnership between the comprehensive cancer center and community oncology providers, in order to bring the newest knowledge into the community setting.

Among the many distinctive aspects of the collaboration is the establishment of the first MSK Alliance clinical trials site at Hartford Hospital, where many of the cancer clinical trials from MSK’s robust portfolio will be provided on-site.

Memorial Sloan-Kettering physicians and leadership will now be collaboratively guiding HHC toward excellence in both its cancer care and clinical research programs. This will be achieved, for example, by collaborating on disease management teams, through on-site observations of new techniques, by sharing educational resources, by conducting quality and outcomes research, and by working together toward expanded access to MSK’s clinical trials. Through these ongoing efforts, HHC will be empowered to learn, adapt to and adopt Memorial Sloan-Kettering standards of care within the context of its own institution and in the context of the communities it serves.

Over the next six months, teams from MSK and the Hartford HealthCare Cancer Institute will work collaboratively to assess the resources and capabilities of each of the system’s five acute care hospitals, identifying specific areas of focus. In addition, they will jointly recruit a physician-in-chief of the Hartford HealthCare Cancer Institute who will be on the staff at both Hartford HealthCare and Memorial Sloan-Kettering. The two organizations will work over the next few months to integrate Hartford physicians into MSK’s disease management teams.

MSK and HHC will work collaboratively to measure changes in outcomes including survival rates, quality of life, and total cost of care.

While this approach to bringing truly state-of-the-art cancer care to local communities is focused on the rapid application of new knowledge, it does not require building new facilities, thus further providing a cost-effective model for delivering care.

About Memorial Sloan-Kettering Cancer Center

Memorial Sloan-Kettering Cancer Center is the world’s oldest and largest private cancer center with more than 125 years devoted to exceptional patient care, innovative research, and outstanding educational programs. Memorial Sloan-Kettering is one of 41 National Cancer Institute–designated Comprehensive Cancer Centers, with state-of-the-art science flourishing side by side with clinical studies and treatment.

NEWSnotes

HOCC physicians promoted at UConn School of Medicine. Congratulations to these Department of Medicine physicians recently promoted at the University of Connecticut School of Medicine: Manmeet Kaur, M.D., Division Chief Endocrinology, Metabolism, and Bone Health, to assistant professor of Medicine; Rupal Panchal, M.D., Division of Hospital Medicine, to assistant professor of Medicine; and Justin Lundbye, M.D., Division Chief of Cardiology, to associate professor of Clinical Medicine.

Center for Metabolic Health New name reflects wider scope of services. The Hospital of Central Connecticut has combined its medical and surgical weight loss services with its varied endocrine services to form the Center for Metabolic Health. The

new name now unifies and centralizes services formerly provided by departments of Health Promotion, Weight Management, Bariatric Surgery and Joslin Diabetes Center Affiliate at The Hospital of Central Connecticut. Care is provided by a team that includes physicians specializing in surgical or medical weight loss, endocrinologists, nurses, diabetes educators, psychologists and behaviorists, dietitians and exercise physiologists. Center for Metabolic Health has three convenient locations: HOCC New Britain General campus, 100 Grand St., New Britain; 98 Main St., Southington; and 11 South Rd., Suite 130, Farmington. For more information, please call the Center at 860-224-5433.

Documentation team helps toward improved coding accuracy. Six regis-

tered nurses now staff the hospital's Clinical Documentation Improvement team that assists physicians by providing detailed reviews of patient records to identify severity of illness and additional secondary diagnoses to improve coding accuracy and ultimately reimbursement. Improved documentation supports patient outcomes, core measures and audit outcomes. The team members — with combined experience from disciplines including ED, ICU, general medicine, Oncology, and hospice care — are now receiving training toward Affordable Care Act implementation and ICD-10 conversion. Team members are R.N.s Janet Richardson (manager), Mary Ellen Dowd, Lisa Pelletier, Nancy Dominello, Terri Simmons and Gail Mihalakos. For assistance with medical records specificity, please call 860-224-5900 X2185.

Continued on page 5

Backus Joins Hartford HealthCare System

In July, the state Office of Health Care Access approved the affiliation of Hartford HealthCare (HHC) and Norwich-based Backus Corporation. Backus is now a member of HHC.

The Backus Health System, with approximately 2,000 employees, includes The William W. Backus Hospital, a 213-bed, acute-care hospital that is the only state-licensed trauma center east of the Connecticut River; a home health care agency; an outpatient care center in Norwich with an array of services; health centers in Colchester, Ledyard, Montville, North Stonington and Norwich; a satellite 24-hour emergency department in Plainfield; Backus Physician Services, which is a multi-specialty surgical group; and Community Medical Partners, a medical foundation. Backus also is one of two sole members of the Center for Hospice Care and has an ownership interest in dialysis centers in the region.

“Backus brings tremendous competencies to Hartford HealthCare that will strengthen us as a system as we work to deliver the best possible patient experience and serve our communities,” said HHC President and CEO Elliot Joseph.

“HHC and Backus have a long successful history together,” said David Whitehead, president and CEO of

Backus. “We share the Life Star air-ambulance service, as well as a mission and vision which focus on achieving excellence.”

With this affiliation, HHC will create an Eastern Region consisting of HHC members in New London and Windham counties, including Windham Hospital. Windham and Backus will work together to provide greater access to care for Eastern Connecticut communities. Backus President and CEO David Whitehead also will serve as CEO of the region. Stephen Larcen, currently CEO of Windham and Natchaug hospitals, will continue in his Natchaug role and also serve as senior vice president of the HHC Behavioral Health Network, overseeing the system's behavioral health and substance-abuse programs at The Institute of Living, Natchaug and Rushford and coordinating the behavioral health programs at HHC's acute-care hospitals.

“We are delighted to have Backus join our system,” Joseph said. “As we come together, we will improve care coordination, communities will have greater access to care, providers will have more opportunities to share best practices and innovative technologies, and employees will have greater professional opportunities that a larger health care system offers. This is a win-win situation for everyone.”

News notes continued

Annual Physician Reception Oct. 10.

The 6 p.m. reception will be held at the Wagon Room at Aqua Turf, Plantsville. Invitations have been sent.

Flu shots now available. As part of Hartford HealthCare's (HHC) Universal Influenza Program, flu shots are now available for Hospital of Central Connecticut (HOCC) medical staff members. HOCC policy now requires annual influenza vaccine of its employees, licensed independent practitioners, volunteers, healthcare students, vendors/contractors at the hospital; deadline for receiving the flu shot is Nov. 8, 2013. Employee Health will offer free flu shots at the monthly physician section meetings and Ground rounds starting in October and continuing through Nov. 8.

Starting in October, physicians can also stop by Employee Health to receive the vaccine during the following times:

- Employee Health, New Britain General campus, 7:30 a.m. to 4 p.m. Monday through Friday;
- Bradley Memorial campus, 11 a.m. to 3 p.m. Mondays and Wednesdays.

Vaccine exemptions may be granted for CDC-approved medical exemptions and approved religious reasons. Flu-Blok, the new cell-based, egg-free flu vaccine will also be available this year so a medical exemption granted last year because of an egg allergy will not carry over for this year. Those with exemptions will be required to wear surgical masks during flu season when in designated areas. Additional information, including exemption and flu verification forms, is posted on AlNet – Influenza Information tab. For more information, please call Employee Health, 860-224-5446.

HOCC echocardiographic services also in Newington.

The Division of Cardiology now offers echocardiographic services at Newington Diagnostic Center, 66 Cedar St., Newington. To schedule an appointment, please call 860-224-5252.

Rehabilitation Network adds Plainville location. The Hospital of Central Connecticut Rehabilitation Network recently opened an office in Plainville at 440 New Britain Ave. The office provides physical therapy 8 a.m.

to 6:30 Monday through Thursday and from 8 a.m. to 4:30 p.m. Fridays. To schedule an appointment or for more information, please call 860-747-5190. Other network locations and office information are:

- New Britain General campus, 100 Grand St., New Britain, 860-224-5121; open 8 a.m. to 6:30 p.m. Monday through Thursday, and 8 a.m. to 4:30 p.m. Friday.
- Bradley Memorial campus, Medical Office Building, 55 Meriden Ave., Southington, 860-276-5305; open 8 to 4:30 p.m. Monday, Wednesday, Friday; 10 a.m. to 6:30 p.m. Tuesday, Thursday.
- 15 Massirio Drive, Berlin, 860-829-1300; open 8 a.m. to 7 p.m. Monday to Thursday and 8 a.m. to 4:30 p.m. Fridays.

HOCC Rehabilitation Network provides specialized rehabilitation services for varied conditions including chronic pain, headache management, pregnancy and post-partum back care, fall prevention & musculoskeletal injuries. The network accepts most insurances, including Medicare and Medicaid.



Coming soon: Meaningful Use Stage 2

By Jennifer Clark, M.D., Associate Medical Informatics Officer

The Hospital of Central Connecticut is preparing to meet requirements for Meaningful Use Stage 2 in 2014 with CMS's goal to promote "Quality improvement at the point of care and electronic exchange of information." To accomplish this we will be rolling out new functions in Cerner PowerChart on Nov. 11.

As you may recall, HOCC met Meaningful Use Stage 1, related to capturing health information electronically, in 2012. Toward Stage 2 requirements:

- Providers will be asked to interact with the computer in a very simple point-and-click program to provide documentation regarding clinical quality measures.
- You'll see an improved medication reconciliation process.

To support electronic exchange of information:

- We will be promoting our patient portal, MyHOCC. Through this portal patients can view their labs, problem list, allergies, medication list, immunizations and discharge information. This will empower patients and their family to access their own health information.
- One click on the image report will take a physician directly to the images themselves in Synapse. No additional log on required!
- Some practices will be asked to help us develop a HIPPA secure email system, called Direct, for transmitting discharge documents directly to physician offices.

We welcome physicians to the hospital

Annamarie Golioto, M.D.
Neonatology/Director of Nurseries



Practice: The Hospital of Central Connecticut
Education/Experience: University of Medicine and Dentistry of New Jersey – NJ Medical

School (now Rutgers New Jersey Medical School), Newark, NJ; pediatrics internship and residency and neonatal medicine fellowship, Duke University Medical Center, Durham, N.C. Most recently, she was medical director, Newborn ICU at Yale-New Haven Hospital, Saint Raphael campus. She is also an attending neonatologist and assistant clinical professor in pediatrics, Yale-New Haven Hospital. Medical areas of interest include breathing difficulties in the full-term infant, supportive care of the infant born at 34-37 weeks and breastfeeding support for mothers and newborns. **Enjoys** cooking, reading and spending time with family.

Edward J. Hannoush, M.D.
Bariatric and Minimally Invasive Surgery



Practice: As part of Hartford HealthCare Medical Group, he practices at The Hospital of Central Connecticut's Center

for Metabolic Health, 11 South Road, Suite 130, Farmington, 860-224-5433; and 85 Seymour St., Suite 415, Hartford, 860-246-2071

Education: Universidad Central de Venezuela, Caracas, Venezuela; general surgery internship and residency,

University of Medicine and Dentistry of New Jersey – NJ Medical School (now Rutgers New Jersey Medical School), Newark, N.J.; research fellowship, General Surgery Basic Science Laboratory, University of Medicine and Dentistry of New Jersey – NJ Medical School; bariatric and minimally invasive fellowship, Yale University, Yale-New Haven Hospital. He is fluent in Spanish. Surgical areas of interest include weight loss (e.g., laparoscopic gastric bypass, sleeve gastrectomy, gastric banding), laparoscopic hernia, complex abdominal wall hernia, varied gastrointestinal procedures. **Enjoys** spending time with family; and soccer, swimming, squash.

Akhilesh K. Jain, M.D.
Vascular & Endovascular Surgery



Practice: As part of Hartford HealthCare Medical Group, he practices at 85 Seymour St., Hartford, 860-522-4158; and The Hospital of

Central Connecticut, 40 Hart St. building C in New Britain, 860-229-8889
Education: University College of Medical Sciences, University of Delhi, New Delhi, India; general surgery residency, Maulana Azad Medical College, New Delhi; general surgery internship, Providence Hospital, Wayne State University, Southfield, Mich.; general surgery residency, Charleston Area Medical Center, West Virginia University, Charleston, W.Va.; vascular and endovascular surgery fellow, Yale University. Surgical areas of interest include open and minimally invasive

treatment of aortic aneurysms, carotid artery and peripheral vascular diseases. **Enjoys** traveling, hiking.

Ellie Roesch, M.D.
Internal Medicine



Practice: As part of Hartford HealthCare Medical Group, she practices with The Hospital of Central Connecticut at 98 Main St., Suite 301, Southington, 860-621-6704
Education: University of Connecticut School of Medicine; internal medicine internship, University of Michigan Medical School; internal medicine residency completed at University of Connecticut School of Medicine. Medical areas of interest include cardiovascular health and cancer screening. **Enjoys** yoga, tennis, jogging.

Adam C. Schoenfeld, M.D.
Gastroenterology

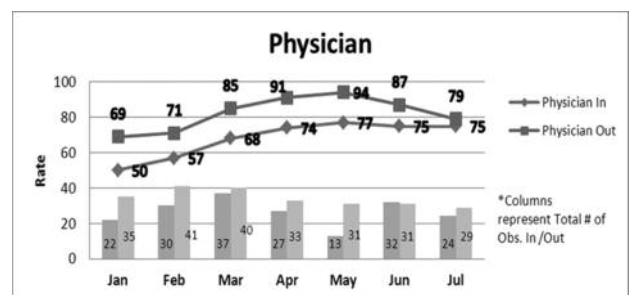


Practice: Connecticut GI, PC, 1 Liberty Square, New Britain, 860-229-9688
Education: SUNY Upstate Medical University, Syracuse, N.Y.; internal medicine internship and residency, Yale-New Haven Hospital; gastroenterology fellowship, University of Connecticut Health Center. Specific medical areas of interest include general gastroenterology, small bowel disorders and liver disease.

Enjoys spending time with family, hiking, biking.

Hand hygiene rates indicate need for physician improvement

While physicians' 2013 hand hygiene compliance at The Hospital of Central Connecticut peaked in May, there is need for greater compliance. The graph shows physician hand hygiene compliance January through July 2013. The diamonds represent success rates for sanitizing upon room entry; boxes indicate success rates for sanitizing upon room exit. The histograms at bottom indicate number of observations for entry and exit for each month. HOCC physicians are especially reminded to sanitize before donning gloves.



RxNEWS

Pharmacy and Therapeutics Committee update

By David L. Girouard, MPH, R.Ph., director of Pharmacy

Pharmacists to contact physicians for heparin-induced thrombocytopenia (HIT) alerts

A Cerner system clinical decision support tool will alert pharmacists when a patient's platelet count decreases by 50 percent or more. Pharmacist will contact physicians regarding the potential for HIT and will provide the following information:

1. high and low platelet counts and associated dates
2. overall percent drop in platelet count
3. a review of potential offending medications (e.g., heparin, Lovenox®) the patient has received

Pharmacists cannot offer definitive treatment recommendations as the diagnosis of HIT is a physician's responsibility. Pharmacists will, however, make physicians aware of the availability of the HIT PowerPlan as a treatment guide.

Food and Drug Administration places boxed warning for hydroxyethyl starch solutions

Recent data analysis performed by the Food and Drug Administration (FDA) has indicated an increased risk of

Formulary changes

The following additions are from the July and August 2013 Pharmacy and Therapeutics Committee meetings.

Addition

Medication	Use
Apixaban (Eliquis®)	Anticoagulation for non-valvular atrial fibrillation

mortality and renal injury requiring replacement therapy in critically ill patients. In addition, the analysis uncovered an increased risk of excess bleeding in patients undergoing open heart surgery with cardiopulmonary bypass. The FDA is recommending not using hydroxyethyl starch (HES) solutions in critically ill patients (including sepsis) and/or ICU patients. Likewise, the FDA is recommending not using HES solutions for patients undergoing open heart surgery with cardiopulmonary bypass. A full description of the boxed warning is at:

<http://www.fda.gov/Safety/MedWatch/SafetyInformation/SafetyAlertsforHumanMedicalProducts/ucm358349.htm>.

Hospital joins National Surgical Quality Improvement Program



With a primary focus on patient safety, The Hospital of Central Connecticut (HOCC) and three other Hartford HealthCare (HHC) hospital entities recently joined the American College of Surgeons National Surgical Quality Improvement Program (NSQIP).

HOCC's engagement in this program is part of a systemwide initiative that will help save lives, reduce adverse events and associated costs, and ultimately help toward process improvement, says Cynthia Ross-Richardson, MS, BSN, CNOR, who recently joined HHC and is based at HOCC as an NSQIP surgical clinical reviewer.

Monthly, 160 surgical cases — focusing on general, vascular, colorectal and bariatric surgeries — will be submitted into the NSQIP database to identify process improvement strategies based on surgical outcomes. The first set of cases was submitted last month.

Next July, the hospital will begin receiving a semi-annual comprehensive report with detailed metrics and recommendations toward improved surgical system processes. Real time and semiannual risk-adjusted reports will guide the hospital in targeting areas that may need process improvement. The semiannual reports will be "risk adjusted" to reflect patients' severity of illness

and other medical problems for meaningful comparisons with other institutions. Also, HOCC cases will be benchmarked against those of about 500 other NSQIP-participating hospitals in the U.S. and other countries.

The systemwide initiative meets the new Centers for Medicare and Medicaid Services (CMS) requirement for 2014 indicating whether or not hospitals participate in a general surgery clinical database.

"NSQIP is a nationally recognized and highly regarded quality program. Entry into it illustrates the local and systemwide commitment to high quality surgical care," says general surgeon Michael Posner, M.D., physician champion for the initiative at HOCC. "We expect it to provide great value to patients in terms of improved outcomes, and also to provide value to the facility in terms of metrics to track and opportunities to discover in order to achieve the best possible surgical care."

Ross-Richardson, who most recently worked at St. Francis Hospital and Medical Center where she developed and led its NSQIP program, notes the HHC initiative has little to do with peer review and "has everything to do with keeping patients safe and identifying system processes that may need improvement."

Bristol Family Health Center grand opening celebration Oct. 19

The Hospital of Central Connecticut will celebrate the opening of its Bristol Family Health Center at 22 Pine St., Bristol, from 10 a.m. to 2 p.m. Saturday Oct. 19. A ribbon cutting will be at 11 a.m. At the free event, open to the public:

- Hospital of Central Connecticut services open house and building tours
- ESPN SportCenter Anchor Linda Cohn
- LifeStar critical care helicopter along with police and fire vehicles
- fun for kids

The 15,000 square feet center includes a primary care and walk-in medical office open seven days a week, an outpatient lab, a radiology center, and the HOCC Wound Care Center. In addition, the center will be leasing three offices for private physicians. Hartford HealthCare Medical Group is open for primary care and walk-in 8 a.m. to 8 p.m. Monday through Friday and 9 a.m. to 5 p.m. Saturday and 10 a.m. to 4 p.m. Sunday. HHC Medical Group physicians who will relocate to Bristol are Drs. Lorraine Binns-Grear, Nicholas Formica, Lynne Todd and Michael Grey, chief of Medicine at HOCC.

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Central Line is a **bimonthly publication** for the medical staff of The Hospital of Central Connecticut. To send information, story suggestions or comments, please contact Kimberly Gensicki at kimberly.gensicki@hhchealth.org; (860) 224-5900 x6507; or via fax at (860) 224-5779.

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